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UNITED STATES DISTRICT COURT

NORTHERN DISTRICT OF CALIFORNIA, SAN FRANCISCO DIVISION

JOHN DOE 1, JOHN DOE 2, JOHN DOE 3,
JOHN DOE 4, JOHN DOE 5, JOHN DOE 6,
JOHN DOE 7, JOHN DOE 8, JOHN DOE 9,
JOHN DOE 10, JOHN DOE 11, and JOHN
DOE 12, individually and on behalf of all
others similarly situated,

Plaintiffs,

vs.

NATIONAL COLLEGIATE ATHLETIC
ASSOCIATION, THE UNIVERSITY OF
SAN FRANCISCO, ANTHONY N. (AKA
NINO) GIARRATANO, and TROY
NAKAMURA,

Defendants.

Case No. 3:22-cv-01559-LB

**DEFENDANT THE NATIONAL
COLLEGIATE ATHLETIC
ASSOCIATION'S REPLY IN SUPPORT
OF MOTION TO DISMISS FIRST
AMENDED CLASS ACTION
COMPLAINT**

*[Filed Concurrently with Declaration of
Carolyn Hoecker Luedtke in Support of Reply
and Reply in Support of Request for
Application of the Incorporation by Reference
Doctrine or Judicial Notice]*

Judge: Hon. Magistrate Laurel Beeler

Trial Date: None Set

Hearing Date: December 8, 2022

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INTRODUCTION

Plaintiffs' Opposition ("Opp.") confirms that fatal defects in the First Amended Class Action Complaint ("FAC") require dismissal of all claims against the NCAA.

First, Plaintiffs cannot explain why their claims against the NCAA should not be dismissed for lack of general or specific jurisdiction as they were in *Aldrich v. National Collegiate Athletic Ass'n* ("*Aldrich I*"), 484 F. Supp. 3d 779, 790–96 (N.D. Cal. 2020). Plaintiffs recognize, as they must, that the Supreme Court has set an extraordinarily high bar for general jurisdiction outside of a party's place of incorporation or principal place of business, which for the NCAA is Indiana. To escape this precedent, they try unsuccessfully to fashion a new rule that there *also* should be general jurisdiction where the NCAA is "more heavily concentrated." This argument is unsupported by the facts and precedent. Nor are Plaintiffs able to show specific jurisdiction because the NCAA has not purposefully directed suit-related conduct at California. This case alleges a failure to act by the NCAA that would have happened in Indiana, and any alleged suit-based acts in California were by other Defendants, not the NCAA. Without jurisdiction for the NCAA, venue is also improper.

Second, Plaintiffs concede that Does 5-12 lack standing to seek injunctive relief as former student-athletes, and Plaintiffs fail to allege facts showing Doe 4 is a current student with standing.

Third, Does 4-12 assert time-barred claims. Does 4-12 agree their claims are untimely absent revival under the discovery rule, but do not address the dozens of allegations made in the FAC showing they each were aware of the material facts underlying their causes of action in real time. Does 4-12 likewise have not pleaded facts sufficient to avail themselves of any California doctrine that would toll the statute of limitations.

If the Court gets past these procedural flaws (it should not), all of Plaintiffs' claims fail on the substance. Plaintiffs strive to paint the NCAA as not caring about student-athlete safety and well-being. That is not true. The NCAA's mission includes providing support for its nearly 1,100 member institutions across the country so that over 400,000 student-athletes can compete fairly and safely. But the NCAA's efforts to promote fairness and safety in college athletics do not mean it has assumed a legal duty to protect student-athletes from third-party harm, especially where its member institutions have expressly retained that responsibility for themselves in the NCAA's Constitution.

1 Nor has the NCAA formed a contract with more than 400,000 student-athletes. The NCAA also is
 2 not responsible for the alleged torts of the Coach Defendants under principles of agency. Thus, the
 3 claims against the NCAA should be dismissed in their entirety.

4 **ARGUMENT**

5 **I. THE NCAA SHOULD BE DISMISSED FOR LACK OF PERSONAL JURISDICTION.**

6 **A. This Court Lacks General Personal Jurisdiction Over the NCAA.**

7 Plaintiffs acknowledge the “very high” bar a plaintiff must meet after the Supreme Court’s
 8 decision in *Daimler AG v. Bauman*, 571 U.S. 117, 137 (2014), to establish general jurisdiction
 9 outside of a defendant’s place of incorporation or principal place of business, which here is Indiana.
 10 (Opp. 5.) Such a finding is reserved for an “exceptional case.” *Daimler*, 571 U.S. at 139 n.19.
 11 Indeed, Plaintiffs do not cite to any published Ninth Circuit case following *Daimler* conferring
 12 general jurisdiction over an out-of-state corporation. Faced with Judge Davila’s clear, on-point
 13 decision in *Aldrich I* that the NCAA is not subject to general jurisdiction in California, Plaintiffs are
 14 left with no response except that Judge Davila was “simply wrong.” (Opp. 7.) Then, Plaintiffs ask
 15 this Court not to follow well-established law, as Judge Davila did, but instead to make new law—
 16 advancing the novel argument that the NCAA is subject to general jurisdiction in California on the
 17 theory that its “presence and associated economic impact” in this State is “more heavily
 18 concentrated” than in others. (Opp. 5–7 & n.4.) There is no basis for this Court to craft a new
 19 exception to *Daimler*, and Plaintiffs’ argument is wrong on the law and the facts.

20 As a threshold matter, the legal premise of Plaintiffs’ argument—that the NCAA is subject to
 21 general jurisdiction here because, in Plaintiffs’ telling, it “operates more extensively in California
 22 than other states”—is incorrect and unsupported. (Opp. 6.) It is well established that an entity is
 23 subject to general jurisdiction in a forum only if its contacts with the forum “are so ‘continuous and
 24 systematic’ as to render [the entity] essentially at home” there. *Daimler*, 571 U.S. at 127 (quoting
 25 *Goodyear Dunlop Tires Ops., S.A. v. Brown*, 564 U.S. 915, 919 (2011)). Such a forum is the entity’s
 26 “formal place of incorporation or principal place of business” or, “in an exceptional case,” another
 27 State where its “operations” are “so substantial and of such a nature as to render the corporation at
 28

1 home” there. *Id.* at 139 n.19. Thus, it simply is wrong that an entity is necessarily subject to suit for
 2 all purposes in the forum (or fora) in which its activities are more, or most, extensive relative to
 3 other fora. For parties with members or activities “in many places,” Plaintiffs’ recasting of the rule
 4 would improperly transform *Daimler*’s “at home” test into the amorphous, pre-*Daimler* ““doing
 5 business’ tests” for personal jurisdiction which the Supreme Court has explicitly rejected. *Id.* at 139
 6 n.20 (citation omitted). And it would subject the NCAA to general jurisdiction in a host of fora
 7 beyond that in which it has its principal place of business—precisely the kind of “unacceptably
 8 grasping” conception of general jurisdiction this Court and the Supreme Court have condemned.
 9 *Aldrich I*, 484 F. Supp. 3d at 793 (quoting *Daimler*, 571 U.S. at 138).¹

10 Moreover, even if Plaintiffs’ backwards portrayal of the *Daimler* at-home test were correct
 11 (and it is not), the facts alleged in the opposition about the NCAA’s contacts with California are
 12 wrong; fail to prove the existence of general jurisdiction over the NCAA here; or both. Plaintiffs’
 13 contention that “the NCAA operates more extensively in California than other states” (Opp. 6)
 14 ignores critical facts showing the NCAA neither is “at home” here nor has greater membership here
 15 relative to other fora. Although Plaintiffs observe that the NCAA works with 57 member institutions
 16 in California, but “has only 10 DI members in Indiana, where it concedes jurisdiction exists,” (*id.*),
 17 they do not address the undisputed facts that (1) the NCAA works with nearly 1,100 member
 18 institutions in all 50 states, and (2) the NCAA has its headquarters in Indiana, where it employs
 19 approximately 500 people, but has no offices in California. (Richardson Decl. ¶¶ 4–6, ECF No. 65-
 20 1.) They also fail to mention that the NCAA’s membership² in other populous states is
 21 commensurate with or exceeds its membership in California. For example, the NCAA works with

22
 23 ¹ *Mehr v. Fédération Internationale de Football Ass’n*, 115 F. Supp. 3d 1035, 1048 (N.D. Cal. 2015), does not support Plaintiffs’ characterization of the general jurisdiction analysis. (Opp. 6.)
 24 There, the court held that FIFA, a foreign association registered and with its principal place of
 25 business in Switzerland, was *not* subject to general jurisdiction in California because its California
 26 contacts did not “‘approximate physical presence’ in the state . . . under the standards articulated
 27 in *Daimler* and *Goodyear*.” 115 F. Supp. 3d at 1048. The court found that FIFA’s California
 28 contacts “primarily relate[d] to commercial or quasi-commercial activities” and were “no more
 numerous in California than in any other state (or possibly elsewhere in the world),” but that
 finding was relevant because it showed that FIFA was not “‘essentially at home’ in California,”
 not because the *Mehr* court held or suggested that a defendant is automatically subject to general
 jurisdiction in the state in which its activities are proven to be most extensive. *Id.*

² Plaintiffs focus on Division I membership (Opp. 6 & n.2), yet they bring a putative class action
 on behalf of all NCAA student-athletes, regardless of division. FAC ¶¶ 467, 468.

99 member institutions in New York and 53 in Texas. (*See* Declaration of Carolyn Hoecker Luedtke (“Luedtke Decl.”) ¶¶ 3–4 & Exs. 2–3.) Far from showing that California is “differently situated” from the other 49 states in which the NCAA has member institutions, these facts and figures are but one example that the NCAA’s contacts here are quite conventional compared to other States—and, unsurprisingly, that the NCAA “operates more extensively” in Indiana, where it has its headquarters and employs approximately 500 personnel, than in California, (Opp. 5–6).³

B. This Court Lacks Specific Personal Jurisdiction Over the NCAA.

Plaintiffs also fail to meet their burden to show that the NCAA purposefully directed any conduct at California or that Plaintiffs’ claims “arise[] out of or relate to” any cognizable contacts by the NCAA with California such that the NCAA is subject to specific jurisdiction here. (Opp. 7); *Axiom Foods, Inc. v. Acerchem Int’l, Inc.*, 874 F.3d 1064, 1068 (9th Cir. 2017).

First, the NCAA has not purposefully directed any suit-related conduct at California. Plaintiffs conclusorily assert that, “[t]o the extent the NCAA owed a duty to Plaintiffs . . . that duty was unquestionably targeted at California, to be discharged in California, and was breached in California,” (Opp. 9–10), but they fail to explain how any of the NCAA’s purported failures to legislate were “expressly aimed” at California. *Ayla, LLC v. Alya Skin Pty. Ltd.*, 11 F.4th 972, 980 (9th Cir. 2021) (citation omitted). They were not. As the NCAA has explained (*see* Mot. 9–11), the FAC expressly bases all of Plaintiffs’ claims against the NCAA on alleged inactions or omissions by the NCAA in violation of an alleged duty. *See, e.g.*, FAC ¶¶ 514, 516–519, 523, 525–528 (negligent-supervision claims). Indeed, Plaintiffs’ opposition contends that “Plaintiffs were harmed by the NCAA’s willful inaction and lack of protections.” (Opp. 11). But as Judge Davila explained, the NCAA facilitates the implementation of nationwide “legislat[ion] in Indiana, where it is

³ As the NCAA pointed out in *Aldrich I* (*see* NCAA MTD Reply 5, *Aldrich I*, ECF No. 65), the NCAA does not “host” the Rose Bowl as Plaintiffs allege (Opp. 6–7): the Pasadena Tournament of Roses Association does. (Luedtke Decl. ¶ 2 & Ex. 1.) Indeed, the only purported evidence Plaintiffs cite—the NCAA’s website describing “[m]emorable moments” at the Rose Bowl—does not say who hosts the Rose Bowl, or say the NCAA does. (*See* Selbin Decl., Ex. C, ECF No. 79-1 at 10–21.) And even were it true that the NCAA “hosts” the Rose Bowl or any other bowl (again, not true), that would not distinguish the NCAA’s contacts with California from other States—such as New York or Texas, in which, as explained, the NCAA has commensurate numbers of member institutions and in which significant bowl games, such as the Cotton Bowl Classic and Pinstripe Bowl, are held annually. (Luedtke Decl. ¶¶ 5–6 & Exs. 4–5.) Judge Davila rejected Plaintiffs’ argument on precisely the same grounds in *Aldrich I*. 484 F. Supp. 3d at 794 & n.6.

1 headquartered,” not in California, and any alleged duty on the part of the NCAA “to legislate in
 2 ways to prevent alleged abusers from transferring schools” or to otherwise protect students from
 3 coaches employed by member institutions “arose in Indiana, not California.” *Aldrich I*, 484 F. Supp.
 4 3d at 795; *see also* (Richardson Decl. ¶¶ 3–4). Thus, any alleged “harm caused by the NCAA’s
 5 [supposed] failure to enact particular legislation arises out of Indiana,” not California, *Aldrich I*, 484
 6 F. Supp. 3d at 795, and that supposed failure cannot as a matter of law constitute suit-related
 7 “conduct directly targeting the forum,” *Ayla*, 11 F.4th at 980 (citation omitted); *see also, e.g.,*
 8 *Johnson v. TheHuffingtonPost.com, Inc.*, 21 F.4th 314, 321–22 (5th Cir. 2021) (Finding no express
 9 aiming at Texas where publisher of allegedly libelous ads “shows ads to all comers; it treats Texans
 10 like everyone else. To target every user everywhere, as those ads do, is to target no place at all.”
 11 (cleaned up)), *petition for cert. filed*, No. 22-82 (U.S. July 28, 2022).

12 The absence of any suit-related conduct by the NCAA expressly aimed at California is only
 13 reinforced by the various NCAA activities to which Plaintiffs point as evidence of the NCAA having
 14 allegedly “purposefully, continuously, and tightly managed countless athletic activities in
 15 California,” (Opp. 8, 10). The opposition alleges that the NCAA manages the National Letter of
 16 Intent program; facilitates the adoption of rules governing athletic scholarships granted by members
 17 institutions; operates an online portal to facilitate student-athlete transfers from one member
 18 institution to another; imposes sanctions on member institutions or their personnel who violate
 19 NCAA rules; and generates revenues from ticket sales and television and marketing rights for certain
 20 championship events. (*Id.*) But it is undisputed that the NCAA provides these resources and support
 21 to its nearly 1,100 members in every region of the country from its headquarters in Indiana.
 22 (Richardson Decl. ¶¶ 3–8.) These activities thus are not conduct “expressly aimed at the forum
 23 state.” *Vachani v. Yakovlev*, 2016 WL 1598668, at *4 (N.D. Cal. Apr. 21, 2016). And just as
 24 importantly, none of these activities are suit-related. Indeed, if they were, the NCAA would be
 25 “improperly subject . . . to jurisdiction anywhere.” *Aldrich I*, 484 F. Supp. 3d at 795.⁴

26 _____
 27 ⁴ Contrary to Plaintiffs’ argument (Opp. 8–9), neither *Baires v. United States*, 2010 WL 3515749,
 28 at *6 (N.D. Cal. Sept. 8, 2010), nor *Huddleston v. John Christner Trucking, LLC*, 2017 WL
 4310348, at *5 (E.D. Cal. Sept. 28, 2017), supports specific jurisdiction here. In *Baires*, the court
 found that it had specific jurisdiction over a series of federal immigration agency heads based in

1 Plaintiffs’ theory (*see* Opp. 10) that the NCAA has purposefully directed its activities at
 2 California by requiring member institutions to appoint Faculty Athletics Representatives, or “FARs,”
 3 is similarly unfounded. As the NCAA has explained, under the NCAA’s Division I Manual and
 4 Constitution, FARs are selected, employed, and controlled by member institutions and are neither
 5 employee nor agents of the NCAA. (Mot. 11–12 & n.5.) Plaintiffs have not and cannot allege any
 6 facts or arguments to support their conclusory (and incorrect) assertion to the contrary. Recognizing
 7 that their FAR-based allegation does not confer jurisdiction in California, Plaintiffs speculate that if
 8 the case is allowed to proceed, “discovery will yield” examples of unspecified misconduct by the
 9 NCAA in California sufficient to give this Court jurisdiction. (Opp. 10.) This argument merely
 10 highlights the *lack* of evidence of suit-related conduct targeted at California by the NCAA and
 11 underscores the deficiency of the FAC’s existing allegations.

12 *Second*, Plaintiffs are incorrect that their allegations that the NCAA entered into contracts
 13 with student-athletes in California, or entered into contracts with California member institutions of
 14 which student-athletes are third-party beneficiaries, show that the NCAA has purposefully availed
 15 itself of this State in a manner related to Plaintiffs’ claims. (*See* Opp. 9.) On the law, Plaintiffs
 16 cannot and do not provide any good authority to contradict the principle that a “contract with an out-
 17 of-state party alone” does not “automatically establish sufficient minimum contacts in the other
 18 party’s home forum.” *Burger King Corp. v. Rudzewicz*, 471 U.S. 462, 478–79 (1985). (Indeed, the
 19 only authority Plaintiffs cite on this point, *Menken v. Emm*, 503 F.3d 1050 (9th Cir. 2007), did not
 20 concern any contract between the plaintiff and defendant.) And on the facts, Plaintiffs do not make

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 23 Washington, D.C., on the theory that policies “crafted” by those heads had “shape[d] the behavior
 24 of an enormous governmental entity” with immigration detention facilities heavily located “within
 25 the State of California.” 2010 WL 3515749, at *1–4, 6. In contrast, the NCAA lacks any facilities
 26 in California. Moreover, *Baird* long pre-dated the Supreme Court and the Ninth Circuit’s more
 27 recent admonitions that “[e]xpress aiming” for purposeful-direction purposes “requires more than
 28 the defendant’s awareness that the plaintiff it is alleged to have harmed resides in or has strong ties
 to the forum, because the plaintiff cannot be the only link between the defendant and the forum.”
Ayla, 11 F.4th at 980 (cleaned up); *Walden v. Fiore*, 571 U.S. 277, 285 (2014). In *Huddleston*, the
 court found that the plaintiff’s claims arose from the defendant trucking company’s contacts with
 California because the company had hired the plaintiff, a California-based trucker, and instructed
 him “to make pick-ups and drop-offs in California,” services that gave rise to the plaintiff’s Fair
 Labor Standards Act claims. 2017 WL 4310348, at *5. But here, there is no evidence that the
 NCAA engages California-based agents to carry out business in California or instructs them to
 work in California, let alone in a manner bearing any relation to Plaintiffs’ claims.

1 any allegation to show, as they must, that when the NCAA allegedly entered into its purported
 2 contracts with Plaintiffs or member institutions, the NCAA did or reasonably should have expected
 3 the contracts to result in “continuing and wide-reaching contacts” with Plaintiffs in California, as the
 4 law requires. *Burger King*, 471 U.S. at 478–80. If anything, that the FAC asserts the exact same
 5 contract claims on behalf of Plaintiffs, the California Subclass, and the National Subclass (*compare*
 6 FAC ¶¶ 613–629, 631–637, *with id.* ¶¶ 690–707, 709–716) shows exactly the opposite: that the
 7 NCAA’s alleged contractual obligations to implement policies and legislation regarding coach
 8 misconduct arose and were breached in Indiana, not California, and that the NCAA’s purported
 9 contracts with student-athletes and member institutions did not “envision[] continuing and wide-
 10 reaching contacts with” student-athletes in California as opposed to student-athletes in the other
 11 forty-nine states in which the NCAA has member institutions. *Burger King*, 471 U.S. at 478–80.

12 *Third*, Plaintiffs’ contention that Judge Davila anchored his specific jurisdiction analysis in
 13 *Aldrich I* to the fact that the plaintiffs in that case “were not abused in California” (Opp. 10–11)
 14 grossly miscasts Judge Davila’s decision. Judge Davila broke down the *Aldrich I* plaintiffs’ claims
 15 against the NCAA into “three categories”—all of which, he said, were “related: but-for the NCAA’s
 16 failure to legislate appropriately, Plaintiffs (and their putative class) would not have been harmed by
 17 coaches like” the coach defendant. *Aldrich I*, 484 F. Supp. 3d at 795. Analyzing the purported
 18 forum contacts giving rise to these claims, Judge Davila held that none were sufficient to confer
 19 specific jurisdiction because (as the NCAA has explained) the NCAA’s alleged omissions occurred
 20 in Indiana, not California: “The NCAA legislates in Indiana, where it is headquartered. Thus, the
 21 harm caused by the NCAA’s failure to enact particular legislation arises out of Indiana.” *Id.* Further
 22 analyzing the alleged contacts giving rise to the plaintiffs’ third category of claims—“that the NCAA
 23 failed to protect them from” a coach defendant—Judge Davila was explicit that those contacts failed
 24 to confer specific jurisdiction for two independent reasons—the “[f]irst” of which was that, “to the
 25 extent the NCAA had a duty to legislate in ways to prevent alleged abusers from transferring
 26 schools, that duty arose in Indiana, not California.” *Id.* Thus, Plaintiffs are simply wrong that Judge
 27 Davila’s finding of no specific jurisdiction “turned on the fact that the [*Aldrich I*] ‘Plaintiffs were not
 28 abused in California,’ but elsewhere in the country.” (Opp. 10–11 (quoting 484 F. Supp. 3d at 796).)

1 Judge Davila found no specific jurisdiction on multiple grounds, the first of which explicitly was that
 2 the NCAA's purported "duty to legislate in ways to prevent alleged abusers from transferring
 3 schools" or otherwise harming student-athletes "arose" and was breached "in Indiana, not
 4 California." *Aldrich I*, 484 F. Supp. 3d at 795. That same reasoning applies with equal force here.

5 *Fourth*, and finally, *Ford Motor Co. v. Montana Eighth Judicial District Court*, 141 S. Ct.
 6 1017 (2021), does not create specific jurisdiction where Judge Davila found none. (Opp. 10–11.)
 7 *Ford* did not address purposeful availment or direction. 141 S. Ct. at 1026. *Ford* does reaffirm
 8 that specific jurisdiction requires "that the suit 'arise out of *or relate to* the defendant's contacts
 9 with the forum'" and made clear that the "relate to" language "does not mean anything goes" and
 10 rather "incorporates real limits, as it must to adequately protect defendants foreign to a forum."
 11 *Id.* (citation omitted). *Ford* changes nothing about the fact that Plaintiffs' claims here do not arise
 12 out of or relate to any conduct by the NCAA expressly aimed at California. As the NCAA has
 13 explained (Mot. 9–11 & n.4), the NCAA is headquartered in Indiana and has no facilities in
 14 California. (Richardson Decl. ¶¶ 3–4.) Its approximately 500 employees in Indiana provide the
 15 resources and professional support to which the opposition refers (*see* Opp. 4, 8, 11);
 16 communicates with its nearly 1,100 member institutions in all 50 states from Indiana; and
 17 facilitate the drafting and adoption of legislation by those members from Indiana. (Richardson
 18 Decl. ¶¶ 2–8.) Thus, as Judge Davila found in *Aldrich I*, none of these activities provides a basis
 19 for specific jurisdiction here. Moreover, the NCAA does not "ha[ve] 57 total programs and 25 DI
 20 programs in California," as Plaintiffs misleadingly contend (Opp. 11); rather, 57 of the NCAA's
 21 member institutions reside in California (Richardson Decl. ¶ 5), and any forum contacts by those
 22 institutions are not attributable to the NCAA (*see* Mot. 6–7 & n.2).

23 Moreover, even if the NCAA's work from Indiana with its member institutions in California
 24 qualified as purposeful direction or availment, which it does not, those contacts would not confer
 25 personal jurisdiction because they do not relate to Plaintiffs' claims. Put differently, "[m]ere market
 26 exploitation" by the defendant of the forum state "will not suffice." *Johnson*, 21 F.4th at 324. In
 27 *Johnson*, which cites *Ford*, the Fifth Circuit held that, although a libel claim by a Texas Plaintiff
 28 related generally to content on HuffPost, the HuffPost's contacts with Texas—such as its sales of

merchandise to Texans, its extensive advertising to Texans, or its “use[] [of] visitors’ location data to tailor advertising”—were not specific to the allegedly libelous content and thus lacked the necessary “link” to the claim. *Id.* at 320–21, 324–25. “*Ford Motor* does not say,” the Fifth Circuit cautioned, “that any commercial activities in a state support specific jurisdiction over a defendant there”; instead, the “only relevant activities of the defendant are those that relate to the plaintiff’s suit.” *Id.* at 325 (cleaned up); *see also, e.g., Hepp v. Facebook*, 14 F.4th 204, 208 (3d Cir. 2021) (citing *Ford* to hold that websites’ many contacts with Pennsylvania—“targeted . . . advertising” to Pennsylvania, “an online merchandise store,” a “premium membership business,” and hosting “an online community organized around Philadelphia”—bore no relation to claim for misappropriation of likeness). As in *Johnson* and *Hepp*, the NCAA’s supposed contacts with California are unlike the market exploitation in *Ford* that provided the necessary link between Ford’s forum contacts and the plaintiff’s claims. Here, there is no allegation that the NCAA acted in California in a manner forming a basis for the claims. That the NCAA may have facilitated a transfer portal from Indiana (which is unrelated to this case and not an action in California), or that its membership issued sanctions against other California-based member institutions for rule violations bearing no connection to this case, does not “relate to” the causes of action here.

C. Exercising Specific Jurisdiction Over the NCAA Would Be Unreasonable.

Even if Plaintiffs could show suit-related, expressly aimed contacts by the NCAA with California, exercising jurisdiction would nonetheless be unreasonable and contravene “fair play and substantial justice.”⁵ *Burger King*, 471 U.S. at 477–78 (cleaned up). To evaluate the reasonableness of asserting jurisdiction over a defendant, courts consider “the burden on the defendant, the forum State’s interest in adjudicating the dispute, the plaintiff’s interest in obtaining convenient and effective relief, the interstate judicial system’s interest in obtaining the most efficient resolution of

⁵ The opposition is wrong that the NCAA has waived this argument. As Plaintiffs acknowledge, they bear the burden of showing suit-related purposeful direction or availment, and only then does the “burden shift[] to the defendant” to show that the exercise of specific jurisdiction would be unreasonable. (Opp. 7.) Because Plaintiffs bear the antecedent burden under this burden-shifting framework, it is wholly appropriate for the NCAA to address its subsequent burden in its reply brief, and Plaintiffs’ request for a surreply should be denied. *See, e.g., Equidyne Corp. v. Does*, 279 F. Supp. 2d 481, 486 (D. Del. 2003) (no waiver of improper-venue defense argued in reply because plaintiff bore the initial “burden of proving proper venue”).

1 controversies, and the shared interest of the several States in furthering fundamental substantive
 2 social policies.” *Id.* (cleaned up). These factors weigh against exercising jurisdiction over the
 3 NCAA. The NCAA is headquartered in Indiana, and its alleged policymaking failures occurred
 4 there, not California. (Richardson Decl. ¶¶ 3–8.) Nearly half of the named Plaintiffs are citizens of
 5 States other than California. (FAC ¶¶ 41–42, 45, 48–49.) California’s interest in adjudicating this
 6 dispute as against the NCAA is thus inferior to Indiana’s. Meanwhile, it would be unfairly
 7 burdensome to force the NCAA, an Indiana entity, to litigate here.

8 **D. Plaintiffs’ Request for Jurisdictional Discovery Should Be Denied.**

9 Recognizing that Plaintiffs’ jurisdictional arguments founder on the shoals, the opposition
 10 proposes a fishing expedition, requesting that the Court order discovery on general jurisdiction.
 11 (Opp. 12.) But such discovery will not be granted on “a hunch that it might yield jurisdictionally
 12 relevant facts” and instead is appropriate only on a showing that “pertinent facts bearing on the
 13 question of jurisdiction are controverted or [that] a more satisfactory showing of the facts is
 14 necessary.” *Boschetto v. Hansing*, 539 F.3d 1011, 1020 (9th Cir. 2008) (citation omitted). Plaintiffs
 15 fail to carry this burden because they seek to discover facts that are irrelevant to the jurisdictional
 16 inquiry, even if discovered to be true. As the NCAA has explained (*see* Part I.A above; Mot. 7–8),
 17 even were it correct that “the revenue the NCAA generates from California is in fact greater than
 18 other states,” and even were Plaintiffs to develop facts concerning “lobbying efforts by the NCAA”
 19 here or its submission of an amicus brief before the California Supreme Court (Opp. 12), none of
 20 that discovery would change the fact that the NCAA has its offices and personnel and conducts its
 21 business in Indiana, not California (*see* Richardson Decl. ¶¶ 3–8), or transform this into an
 22 “exceptional case” of a defendant being subject to suit for all purposes in a place outside of the
 23 “paradigm” bases for general jurisdiction, *Daimler*, 571 U.S. at 137, 139 n.19. Plaintiffs filed this
 24 lawsuit nine months ago after their counsel filed a similar lawsuit in this district over 2.5 years ago,
 25 and their FAC asserts claims for twelve plaintiffs. They have had ample opportunity to develop
 26 facts that could subject the NCAA to jurisdiction here, yet they have none. Their last-ditch request
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 28

1 for further time to shore up their arguments should be denied.⁶

2 **II. VENUE IN THIS COURT IS IMPROPER AS TO THE NCAA.**

3 Plaintiffs agree that venue here turns on whether this Court has personal jurisdiction over
4 the NCAA and advance no argument to otherwise support venue. (Opp. 12–13.) Thus, as set
5 forth in the NCAA’s opening brief (Mot. 12–14), if this Court finds no personal jurisdiction, then
6 it should dismiss this case as against the NCAA for improper venue. *See* Fed. R. Civ. P. 12(b)(3);
7 28 U.S.C. § 1406(a). Alternatively, if the Court finds that the “interest of justice” so requires, it
8 should transfer the case under Section 1406(a) to the Southern District of Indiana, where the
9 NCAA is headquartered and from where Plaintiffs allege that it failed to promulgate rules.⁷

10 **III. DOES 4-12 LACK STANDING TO SEEK AN INJUNCTION.**

11 ***Does 5-12.*** Plaintiffs do not defend Does 5-12’s standing to seek injunctive relief.

12 ***Doe 4.*** To the extent the opposition means to suggest that Doe 4 is a current student-
13 athlete at USF and thus has standing (*see* Opp. 13), Plaintiffs have made no allegation and
14 submitted no evidence to that effect. Indeed, as the NCAA has explained (Mot. 15), the FAC
15 alleges that Doe 4 began playing baseball at USF as a freshman in 2017 before transferring
16 elsewhere in 2018, FAC ¶¶ 41, 298, 307, and it alleges no facts to indicate that he is still a
17 collegiate athlete at an NCAA member institution. Thus, the FAC fails to plead facts that could
18 show “a real and immediate threat of repeated injury” to Doe 4 traceable to any allegedly unlawful
19 inactions by the NCAA, and he lacks standing to seek injunctive relief against it. *Updike v.*
20 *Multnomah Cnty.*, 870 F.3d 939, 948 (9th Cir. 2017) (cleaned up); *see also* (Mot. 14–16).

21 **IV. THE CLAIMS OF DOES 4-12 ARE UNTIMELY.**

22 Plaintiffs concede that Does 4-12’s claims accrued outside the limitations periods. (Opp. 14.)

24 ⁶ Plaintiffs cite *Tuazon v. R.J. Reynolds Tobacco Co.*, 433 F.3d 1163, 1174 (9th Cir. 2006), to say
25 that any NCAA “lobbying efforts” in California may show general jurisdiction over it here. (Opp.
26 12.) But *Tuazon* referred to lobbying as one of several “factors” to be “balance[d]” to determine if
a party’s forum contacts “approximate physical presence,” 433 F.3d at 1169, 1172—a mode of
analysis *Goodyear*, 564 U.S. at 924, and *Daimler*, 571 U.S. at 137–39, have now abrogated.

27 ⁷ The NCAA requests transfer in the alternative to dismissal under 28 U.S.C. § 1406(a) and only if
the Court determines that venue is improper here. It does not seek transfer under 28 U.S.C.
28 § 1404, a different transfer statute addressed in the *Bromlow v. D & M Carriers, LLC*, 438 F.
Supp. 3d 1021 (N.D. Cal. 2020), and *Noriesta v. Konica Minolta Business Solutions U.S.A., Inc.*,
2019 WL 6482222 (C.D. Cal. July 8, 2019), decisions cited by Plaintiffs (Opp. 13).

1 The discovery rule and equitable doctrines and principles do not revive their untimely claims.

2 **A. The Belated Discovery of “Legal Rights” Does Not Revive Claims.**

3 Does 4-12 do not contest that they contemporaneously appreciated the wrongfulness of the
4 Coach Defendants’ alleged conduct. (Opp. 15–16.) Nor could they: the FAC contains dozens of
5 factual allegations showing each Plaintiff’s awareness at the time of the wrongfulness of the alleged
6 conduct, their injuries, and a causal relationship between the two. (Mot. 17–18 (providing detailed
7 catalog of allegations showing awareness of wrongdoing more than four years prior to filing FAC).)
8 Plaintiffs offer no explanation of how the discovery rule remains viable in light of these specific
9 allegations. This is fatal where the “statute of limitations begins to run when the plaintiff suspects or
10 should suspect that her injury was caused by wrongdoing, that someone has done something wrong
11 to her.” *Jolly v. Eli Lilly & Co.*, 44 Cal. 3d 1103, 1110 (1988); *id.* at 1110 n.7 (“‘wrong,’
12 ‘wrongdoing,’ and ‘wrongful’ are used in their lay understanding”).⁸

13 Nevertheless, Does 4-12 purport to invoke the discovery rule based on allegedly discovering
14 that they have a cause of action after reading a *San Francisco Chronicle* article in 2022. (Opp. 14–
15 16); FAC ¶ 463.⁹ But Plaintiffs’ own case citations show a delay in discovering a basis for a legal
16 claim is insufficient to invoke the discovery rule. (*See* Mot. 17 (citing *Jolly*, 44 Cal. 3d at 1110)
17 (“[I]gnorance of the legal significance of known facts’ does not delay accrual.”).)

18 Plaintiffs also invoke *Mark K. v. Roman Catholic Archbishop of L.A.*, 67 Cal. App. 4th 603
19 (1998), (Opp. 15–16), but this case is not helpful for the Plaintiffs. In *Mark K.*, the court declined to

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21 ⁸ Plaintiffs do not address the NCAA’s authority on this point, arguing only that the NCAA’s
22 cases—which provide a statement of the rule—do not involve sexual misconduct. (Opp. 16 n.6.)
23 Plaintiffs provide no authority supporting the contention that a different discovery rule exists for
24 sexual misconduct. Plaintiffs cite to cases that apply the same discovery rule cited by the NCAA.

25 ⁹ The Court should disregard Plaintiffs’ attempt to amend the FAC by now claiming that they
26 failed to appreciate Defendants’ conduct caused their injuries. (*See* Opp. 15–16 (“Does 4-12 . . .
27 now understand their feelings of shame, depression, and anxiety were caused by Defendants’
28 misconduct.”).) “A Complaint cannot be amended through allegations made in an opposition to a
motion to dismiss.” *Remington v. Mathson*, 42 F. Supp. 3d 1256, 1278 n.3 (N.D. Cal. 2012), *aff’d*,
575 F. App’x 808 (9th Cir. 2014). And, such claims are contradicted by the many allegations that
Does 4-12 contemporaneously appreciated the wrongfulness of the alleged conduct *and* its
relationship to their alleged injuries. *See, e.g.*, FAC ¶ 293 (“John Doe 10 and his parents agreed
that [he] needed to leave in order to protect his mental health.”). Thus, even if the Plaintiffs had
made such claims in the FAC, the Court need not accept them as true. *Sharma v. ARS Aleut
Constr., LLC*, 2021 WL 4554193, at *2 (N.D. Cal. Oct. 5, 2021) (citing *In re Gilead Scis. Sec.
Litig.*, 536 F.3d 1049, 1055 (9th Cir. 2008)) (“While the Court is required to assume plaintiff’s
allegations are true, the Court may disregard statements that are contradictory and implausible.”).

1 apply the discovery rule because, *inter alia*, the plaintiff had not alleged “that he was at any time
 2 unaware of [his abuser’s] identity or of his connection with the church,” or “of the fact that he had
 3 been molested,” or “that he failed to appreciate the wrongfulness of [his abuser’s] conduct until
 4 some subsequent event triggered his memory and/or made him realize that [the abuser] had acted
 5 inappropriately.” 67 Cal. App. 4th at 612. So, too, here: Plaintiffs do not allege they were unaware
 6 of the Coach Defendants’ identities or their employers’, of the fact that they were allegedly subjected
 7 to harassing conduct, or that they failed to appreciate the wrongfulness of the Coach Defendants’
 8 conduct. *Mark K.*’s analysis simply illustrates the discovery rule: a claim accrues when a Plaintiff
 9 has notice of the facts underlying his cause of action, regardless of his awareness of their legal
 10 significance. To the extent *Mark K.* also calls for consideration of the power dynamic at play, the
 11 result reached by the court demonstrates that such consideration does not alter the discovery rule.

12 *Doe v. Pasadena Hospital Ass’n*, 2020 WL 1244357 (C.D. Cal. Mar. 16, 2020), also cited by
 13 Plaintiffs, further illustrates the FAC’s deficiencies. The court applied the discovery rule to sexual
 14 assault claims because a gynecologist concealed the wrongfulness of his conduct by misrepresenting
 15 that there was a legitimate medical purpose for it. *Id.* at *6. The court reasoned that a physician’s
 16 authority and surrounding circumstances made the failure to discover the wrongfulness reasonable.
 17 *Id.* The FAC here contains no such allegations. What is more, the *Doe* court dismissed the
 18 plaintiffs’ sexual harassment claim with prejudice, because, as here, the *Doe* plaintiffs perceived the
 19 verbal sexual harassment in real time. *Id.* at *5. The court deemed the allegations invoking the
 20 discovery rule “implausible” and insufficient to withstand dismissal. *Id.*

21 Finally, Plaintiffs’ reliance on *Baker v. Beech Aircraft Corp.*, 39 Cal. App. 3d 315 (1974)¹⁰
 22 illustrates another fatal deficiency: the *San Francisco Chronicle* article¹¹ could not have provided
 23 Does 4-12 with any information relevant to application of the discovery rule because it did not
 24 inform them of the material facts underlying their claims.¹² By contrast, in *Baker*, plaintiffs in a
 25 wrongful death and personal injury action arising out of a plane crash pleaded that the defendant

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 27 ¹⁰ *Baker* is a fraudulent concealment case, though Plaintiffs cite it in discussing the discovery rule.
 (Opp. 16 n.6.)

28 ¹¹ See FAC p.4 n.5 (providing a hyperlink to the *Chronicle* article).

¹² Even if the *Chronicle* article could have done so, the FAC contains no allegations to this effect.

1 airplane manufacturer concealed and failed to warn of defects, which prevented the plaintiffs from
 2 obtaining information about the cause of the crash until after the statute of limitations had run. *Id.* at
 3 320. Only after the *Wall Street Journal* published “a detailed expose of a number of fatal crashes . . .
 4 because of the faulty fuel system,” “despite warnings [to the manufacturer] years in advance of the
 5 crashes,” *id.* at 320 n.4, did the plaintiffs learn of the very defect and concealment that engendered
 6 their cause of action. The *Wall Street Journal* article in *Baker* informed the plaintiffs of material
 7 facts concerning the wrongful conduct itself. Here, Does 4-12 contend only that they “did not
 8 possess either actual or constructive knowledge of their legal rights until March 11, 2022.” (Opp. 21
 9 (emphasis added).) Unlike in *Baker*, the FAC here contains dozens of allegations that Does 4-12
 10 perceived the alleged conduct as it occurred, appreciated it was wrongful, and attributed their
 11 injuries to it. (See Mot. 17–18.) These allegations prevent application of the discovery rule; as the
 12 California Supreme Court “repeatedly has explained . . . it is the knowledge of facts rather than
 13 discovery of legal theory, that is the test.” *McGee v. Weinberg*, 97 Cal. App. 3d 798, 803 (1979).

14 **B. Equitable Tolling Is Inapplicable Here.**

15 Plaintiffs “agree that California law governs tolling in this case,” yet they attempt to invoke
 16 federal common law to claim that they may avail themselves of equitable tolling. (Opp. 14 n.5, 17–
 17 18 (citing *Young v. United States*, 535 U.S. 43, 49 (1992), and *Stoll v. Runyon*, 165 F.3d 1238, 1242
 18 (9th Cir. 1999), both relying on federal common law).) Equitable tolling under federal common law
 19 differs from California law and is inapplicable here. See *Saint Francis Mem’l Hosp. v. State Dep’t*
 20 *of Pub. Health*, 59 Cal. App. 5th 965, 821 n.10 (2021) (“We note, however, that equitable tolling
 21 under federal common law has different elements than that under California common law.”).
 22 “Under California law, equitable tolling ‘reliev[es] plaintiff from the bar of a limitations statute
 23 when, possessing several legal remedies he, reasonably and in good faith, pursues one designed to
 24 lessen the extent of his injuries or damage.’” *Cervantes v. City of San Diego*, 5 F.3d 1273, 1275 (9th
 25 Cir. 1993) (quoting *Addison v. Cal.*, 21 Cal.3d 313, 317 (1978)). The FAC alleges no such facts.

26 Plaintiffs also rely on *Green v. Bastyr University, LLC*, 295 F. App’x 128 (9th Cir. 2008)
 27 (Opp. 17), which is inapplicable and irrelevant. First, *Green* applies neither California law nor
 28 federal common law but rather the law of Washington state. See 295 F. App’x at 129 (quoting

1 *Douchette v. Bethel Sch. Dist. No 403*, 117 Wash. 2d 805 (1991)). Second, Plaintiffs cite *Green* for
 2 the proposition that equitable tolling “applies when a plaintiff ‘diligently pursue[s] his claims’ and
 3 has ‘show[n] that the defendant engaged in [] deception that caused him to miss the statutory
 4 deadline.’” (Opp. 17 (quoting *Green*, 295 F. App’x at 129).) Under California law such conduct
 5 falls under the distinct doctrine of equitable estoppel. *Lantzy v. Centex Homes*, 31 Cal. 4th 363, 383
 6 (2003) (“Equitable tolling and equitable estoppel are distinct doctrines. . . . Equitable estoppel . . .
 7 addresses . . . the circumstances in which a party will be estopped from asserting the statute of
 8 limitations as a defense to an admittedly untimely action because his conduct has induced another
 9 into forbearing suit.”); *see* (Opp. 20 (quoting same)). As discussed below, Plaintiffs’ equitable
 10 estoppel arguments fare no better.

11 Even if Plaintiffs’ formulation of California’s equitable tolling rule were correct, they have
 12 neither pleaded nor argued that the NCAA would not suffer prejudice from the adjudication of stale
 13 claims, some more than twenty years old. *See Lantzy*, 31 Cal. 4th at 370 (collecting cases to show
 14 California Supreme Court has applied equitable tolling “in carefully considered situations to prevent
 15 the unjust technical forfeiture of causes of action, where the defendant would suffer no prejudice”);
 16 *see also In re Marriage of Zimmerman*, 183 Cal. App. 4th 900, 912 (2010) (plaintiffs burden to
 17 prove applicability of equitable tolling). Additionally, although they now purport to rely on
 18 supposed “[c]ollective[]” behavior to justify equitable tolling, (*see* Opp. 18), Plaintiffs make no
 19 allegations about the NCAA specifically that would merit tolling even under their (incorrect)
 20 framing of the rule. The only relevant allegation in the FAC alleges that Doe 6’s parents shared
 21 information about the facts underlying their causes of action with the NCAA through the FAR. *See*
 22 FAC ¶¶ 379, 456; (Mot. 20 (discussing same)). Even assuming *arguendo* that this allegation were
 23 sufficient to merit equitable tolling—which it is not because the FAR is not an NCAA employee or
 24 agent (Mot. 11–12 & n.5)—the FAC is devoid of any allegation, and the opposition makes no
 25 argument, that the NCAA took actions that would justify equitable tolling for Does 4-5 and 7-12.

26 **C. Does 4-12 Fail to Allege Conduct or Ignorance of Material Facts Sufficient to**
 27 **Invoke Equitable Estoppel/Fraudulent Concealment.**

28 Plaintiffs fail to justify application of equitable estoppel. Plaintiffs do not even attempt to

1 show that Does 4-12 were “ignorant of the true state of facts.” *Javor v. Taggart*, 98 Cal. App. 4th
 2 795, 804 (2002) (citation omitted), *as modified* (May 23, 2002); *see also Milla v. Roman Catholic*
 3 *Archbishop*, 187 Cal. App. 3d 1453, 1461 (1986) (fraudulent concealment inapplicable because
 4 plaintiff was “at all times aware of the relevant facts”). As in *Javor*, the FAC shows that Does 4-12
 5 were “keenly aware of the wrong done to” them. *Javor*, 98 Cal. App. 4th at 804; (*see* Mot. 17–18
 6 (cataloguing Does 4-12’s contemporaneous appreciation of wrongful conduct)). Plaintiffs fail to
 7 address these allegations, reiterating instead their claimed lack of “knowledge of their legal rights.”
 8 (Opp. 21.) As in *Javor*, this is insufficient to invoke the discovery rule. And Plaintiffs point to no
 9 authority for the proposition that equitable estoppel can be invoked where Plaintiffs are simply
 10 unaware of the legal significance of well-known (and exhaustively pleaded) material facts.

11 Plaintiffs rely on *Langston v. Mid-America Intercollegiate Athletics Ass’n*, 448 F. Supp. 3d
 12 938 (N.D. Ill. 2020), (Opp. at 20–21), but that case is distinguishable. *Langston* found that a
 13 plaintiff adequately pleaded equitable estoppel under Kansas law where he alleged that the NCAA
 14 had concealed facts from football players regarding risks of concussive hits—and that, as compared
 15 to players, the NCAA was “in a superior position to know of and mitigate the risks of concussions.”
 16 448 F. Supp. 3d at 945, 950. Plaintiffs do not allege or argue the NCAA concealed anything, but
 17 rather that the NCAA “failed to act” on generalized allegations of sexual misconduct. (*See* Opp. at
 18 21.) Unlike plaintiffs in *Langston*, Does 4-12 do not and cannot allege that the NCAA had superior
 19 knowledge regarding any risk that they would experience the allegedly wrongful conduct. Again,
 20 Plaintiffs’ only claim that NCAA possessed any knowledge of the alleged conduct at issue is
 21 premised on an allegation that Doe 6’s parents attempted to inform the NCAA through the FAR,
 22 who is not an NCAA employee or agent. *See* FAC ¶¶ 379, 456; (Mot. 20 (discussing same); Mot.
 23 11–12 & n.5 (discussing the FAR’s role)). Not only does this demonstrate the superior knowledge
 24 of Doe 6, but it is again silent to any of the other Plaintiffs seeking to revive their lapsed claims.

25 **D. No Other Rule Renders These Claims Timely.**

26 Plaintiffs’ request for a *sui generis* tolling rule to revive their untimely claims is unsupported.
 27 The only support Plaintiffs provide is a facially inapplicable statute, citing Cal. Civ. Proc. Code
 28 § 340.16(a) (“In any civil action for . . . damages suffered as a result of sexual assault . . .”). Here,

1 Plaintiffs do not allege sexual assault, and their bald claim that Section 340.16 is “not limited to
 2 sexual assault, but also captured ‘inappropriate contact, communication, or activity of a sexual
 3 nature,’” (Opp. 23), is both unsupported by any citation and contradicts the plain text of the statute.
 4 And even in cases where Section 340.16 does apply, it “does not apply retroactively to revive lapsed
 5 claims.” *Bianco v. Warner*, 562 F. Supp. 3d 526, 533 (C.D. Cal. 2021).

6 **V. THE NCAA OWES NO LEGALLY ACTIONABLE DUTY TO PLAINTIFFS.**

7 Whether the NCAA owes a duty to protect student-athletes like Plaintiffs is “a question of
 8 law to be determined by the trial judge.” *See Tibbs v. Huber, Hunt & Nichols, Inc.*, 668 N.E.2d 248,
 9 250 (Ind. 1996); *accord Brown v. USA Taekwondo*, 11 Cal. 5th 204, 213, *reh’g denied* (May 12,
 10 2021). Contrary to Plaintiffs’ contention, and regardless of what law applies, the Court may resolve
 11 this legal question on a motion to dismiss. *See, e.g., Spierer v. Rossman*, 798 F.3d 502, 513 (7th Cir.
 12 2015) (affirming dismissal of negligence claim for failure to allege duty under Indiana law); *Fru-*
 13 *Con Const. Corp. v. Sacramento Mun. Util. Dist.*, 2005 WL 1865499, at *2 (E.D. Cal. Aug. 3, 2005)
 14 (“[I]t is appropriate for this court to decide the question of duty in a motion to dismiss.”).

15 **A. California Law Does Not Apply.**

16 Plaintiffs’ assertion that there is no conflict between California and Indiana law on duty,
 17 (Opp. 30), elides the fact that the “public policy considerations” in California’s analysis are seven
 18 particular, enumerated factors that are not required by Indiana’s analysis. *See Rowland v. Christian*,
 19 69 Cal. 2d 108, 112–13 (1968). In contrast, Indiana’s rule calls for courts to consider broadly
 20 defined “public policy concerns,” which vary by case. *See, e.g., Webb v. Jarvis*, 575 N.E.2d 992,
 21 997 (Ind. 1991). Indiana’s flexible approach contrasts with California’s rigid approach: indeed, the
 22 California Supreme Court recently “decline[d] [plaintiff’s] invitation” to adopt a “more flexible and
 23 holistic approach to duty.” *Brown v. USA Taekwondo*, 11 Cal. 5th at 220. In California, a plaintiff
 24 must prove that a special relationship exists for the court to find a duty to prevent harm to third
 25 parties. *Id.* at 220–22. Indiana’s test, by contrast, is a balancing test, and a court may conclude that
 26 a duty exists even if some factors are weak. *Goldsberry v. Grubbs*, 672 N.E.2d 475, 479 n.2 (Ind.
 27 Ct. App. 1996) (“foreseeability in the duty analysis is but one of three factors to be balanced,” and a
 28 court may find a duty if one factor strongly favors duty while the others do not, and vice versa).

1 An Indiana court thus will consider factors *not* considered by California courts and impose
 2 (or not impose) a duty when some California factors are missing. *E.g. Williams v. Cingular*
 3 *Wireless*, 809 N.E.2d 473, 479 (Ind. Ct. App. 2004) (considering pending legislation as reason not to
 4 impose a duty); *Rowland*, 69 Cal. 2d at 112-13 (considering availability of insurance as a factor in
 5 duty analysis). An Indiana court is also free to discount some factors more heavily than others.
 6 These differences are material for purposes of the choice of law analysis. *Gianino v. Alacer Corp.*,
 7 846 F. Supp. 2d 1096, 1102 (C.D. Cal. 2012) (finding material difference in part because some states
 8 prescribed a method for calculating damages and others used a “flexible” approach).

9 Plaintiffs also fail to show that California holds the predominant interest in application of its
 10 laws, as all of the “complained-of conduct” in California is that of the Coach Defendants, not the
 11 NCAA. “[T]he place of the wrong has the predominant interest,” and “the ‘place of the wrong’ is
 12 the state where the last event necessary to make the actor liable occurred.” *Mazza v. Am. Honda*
 13 *Motor Co.*, 666 F.3d 581, 593 (9th Cir. 2012) (citations omitted); *Grace v. Apple, Inc.*, 328 F.R.D.
 14 320, 348 (N.D. Cal. 2018). Plaintiffs fail to allege that the NCAA took any actions in California
 15 constituting the breaches of duty alleged here, and the only place where the NCAA could have
 16 breached its alleged “duty to implement and enforce rules and bylaws,” FAC ¶ 474, is where it
 17 implements and enforces rules and bylaws: its headquarters in Indiana. *Mazza*, 666 F.3d at 593.
 18 Indiana therefore is “the place of the wrong.” *Id.*

19 Plaintiffs also fail to address Indiana’s interest in “setting the appropriate level of liability for
 20 companies conducting business within its territory” in order to “create a more favorable business
 21 climate for the companies that the state seeks to attract to do business in the state.” *Mazza*, 666 F.3d
 22 at 592. Indiana, the state where the NCAA is headquartered, certainly has an interest in what
 23 protective measures an incorporated governing body operating within its borders must take.
 24 Plaintiffs have failed to make the antecedent showing that California has the predominant interest, a
 25 showing “necessary to ensure that application of California law is constitutional.” *Id.* at 589–90.

26 **B. The NCAA Does Not Have a Duty Under Either Indiana or California Law.**

27 Plaintiffs attempt to distinguish *Lanni v. NCAA*, 42 N.E.3d 542 (Ind. Ct. App. 2015), as
 28 involving “a random accident.” (*See Opp.* 33.) But the court’s holding did not turn on the

1 accident’s randomness. Instead, the court reasoned that the fact that the NCAA provided guidance
 2 to its member institutions and student-athletes in avoiding unsafe practices did not mean the NCAA
 3 exercised actual oversight and control over them. *Lanni*, 42 N.E.3d at 549–50.

4 Even should the Court rule that California law applies—and it does not—the NCAA
 5 argues in the alternative that no duty exists under California law.

6 **1. There Is No Special Relationship Between the NCAA and Coaches or**
 7 **Student-Athletes.**

8 Plaintiffs contend that the NCAA owes Plaintiffs a duty based on its special relationship
 9 with student-athletes and coaches, (Opp. 31–34), but California cases hold that national
 10 organizations that “cannot monitor the day-to-day activities of local chapters contemporaneously”
 11 do not have the requisite control over its members to impose a special relationship. *Barenborg v.*
 12 *Sigma Alpha Epsilon Fraternity*, 33 Cal. App. 5th 70, 79 (2019).

13 Plaintiffs point to the NCAA’s rules and regulations promulgated for the benefit of student-
 14 athletes and to monitor coaches, (Opp. 32–34), but California courts reject the notion that such rules
 15 and regulations are sufficient to create a special relationship. In *Barenborg*, plaintiff argued that the
 16 defendant, a national fraternity, was liable for harm he experienced at a party hosted by the local
 17 chapter. The court rejected the notion that the “many disciplinary tools at [the defendant’s]
 18 disposal” and that the national fraternity “promulgated rules on social events, risk management, and
 19 alcohol use” were sufficient to create a special relationship with the plaintiff. 33 Cal. App. 5th at 80,
 20 83. Just like the *Barenborg* defendant, the NCAA is “unable to monitor and control” coaches and
 21 student-athletes’ “day-to-day operations,” and it thus owed no duty to protect Plaintiffs from the
 22 coaches’ conduct. *Id.* at 81-82.

23 The NCAA’s inability to control college coaches’ day-to-day conduct is unlike that of the
 24 USAT in *Brown v. USA Taekwondo*, 11 Cal. 5th at 222. In the appellate decision affirmed by the
 25 California Supreme Court in *Brown*, the court noted that the USAT’s ability to discipline coaches for
 26 rule violations, without more, was insufficient to impose a duty. Unlike the national fraternity in
 27 *Barenborg*, “which could only control its local chapter by disciplining it after learning of a violation
 28 of the fraternity’s policies,” the USAT could have “taken additional steps to protect youth athletes by

1 prohibiting coaches from traveling alone to competitions with youth athletes, barring coaches from
 2 staying in hotel rooms at competitions with youth athletes, and providing guards or chaperones at
 3 hotels and dormitories.” *Brown v. USA Taekwondo*, 40 Cal. App. 5th 1077, 1094–95 (2019). With
 4 respect to the USOC, *Brown*, like *Barenborg*, held that the ability to impose post-conduct discipline,
 5 without day-to-day control, does not create a special relationship. *Id.* The USOC had policies to
 6 protect youth athletes from abuse by coaches, but had no ability to control coaches’ day-to-day
 7 conduct. *Id.* at 1103. Plaintiffs have not alleged day-to-day control, and the NCAA thus has no
 8 special relationship with the Coach Defendants or with Plaintiffs.

9 *Regents of University of California v. Superior Court*, 4 Cal. 5th 607, 620 (2018), only
 10 underscores the difference between this case and those in which courts have recognized special
 11 relationships. The Court held that a university had a duty to prevent an attack on a student because
 12 colleges “have superior control over the environment and the ability to protect students.” *Id.* at
 13 625-26. To avoid imposing liability when the school lacked the ability to prevent harm, the Court
 14 limited the scope of the duty to students engaged in curricular activities. *Id.* at 625. That limited
 15 scope was important because schools only “have a superior ability to provide . . . safety with respect
 16 to activities they sponsor or facilities they control.” *Id.* Consistent with *Brown* and *Barenborg*,
 17 *Regents* recognized a limited duty to students in specific contexts where the university has day-to-
 18 day control—which the NCAA lacks here. Under California law, the NCAA is not in a special
 19 relationship with Coach Defendants or with Plaintiffs.

20 **2. The Rowland Factors Weigh Against Duty.**

21 Even if the Court were to conclude that a special relationship existed, it should find that the
 22 public policy factors in *Rowland* weigh against imposing a duty.

23 One of the factors, “the closeness of the connection between the defendant’s conduct and the
 24 injury suffered,” weighs against imposing a duty because California courts have consistently held
 25 that there is no duty to protect based on a failure to adequately enforce high-level policies. In
 26 *University of Southern California v. Superior Court* (“USC”), 30 Cal. App. 5th 429, 453 (2018), a
 27 plaintiff argued USC was liable for an injury she suffered at a fraternity party based on USC’s
 28 alleged duty to enforce its alcohol and social event policies. *Id.* The court refused to recognize such

1 a duty based on “[t]he attenuated connection between USC’s failure to enforce its policies and the
 2 independent conduct by [those that more directly caused the plaintiff’s harm],” and the many layers
 3 of “intervening conduct” between USC and plaintiff’s harm, including a fraternity “hosting an
 4 unauthorized party,” the plaintiff “attending the party,” and an individual at the party causing the
 5 plaintiff’s injury. *Id.* at 453–54. Here, the connection is just as attenuated: the layers of intervening
 6 conduct include that of the Coach Defendants and of their USF supervisors, who enforce and
 7 implement USF’s sexual misconduct policies and Title IX obligations.

8 The “moral blame” factor favors imposing a duty only when a defendant engages in conduct
 9 with a “higher degree of moral culpability” than ordinary negligence, *Martinez v. Bank of Am. Nat’l*
 10 *Tr. & Savings Ass’n*, 82 Cal. App. 4th 883, 896 (2000), and the NCAA’s efforts to prevent sexual
 11 misconduct at member schools are not morally blameworthy. Plaintiff’s argument that the NCAA is
 12 morally blameworthy for failing to prevent violence to plaintiffs misses the point. First, there is no
 13 allegation that the NCAA knew of the specific allegations against the Coach Defendants. *See Doe v.*
 14 *U.S. Youth Soccer Ass’n*, 8 Cal. App. 5th 1118, 1137, *as modified on denial of reh’g* (Mar. 16, 2017)
 15 (no moral blame where no allegations that defendants participated in assault or knew of dangerous
 16 propensities beforehand). Nor do courts ascribe moral blame to entities that, like the NCAA, have
 17 policies to prevent misconduct, just because those policies do not ultimately prevent all harm. *Id.*
 18 (no moral blame when organization adopted policies to prevent the harm plaintiff suffered, even
 19 though policies did not prevent actual harm).

20 The policy of preventing future harm also weighs against the imposition of a duty, as
 21 imposing a duty would discourage organizations like the NCAA from promulgating guidance
 22 relating to sexual misconduct. “[T]he policy of preventing future harm is ordinarily served by
 23 allocating costs to those responsible for the injury and thus best suited to prevent it.” *Vasilenko v.*
 24 *Grace Fam. Church*, 3 Cal. 5th 1077, 1087 (2017). Here, the NCAA lacks day-to-day oversight
 25 over coaches and student-athletes and is not best suited to preventing the harm at issue here.
 26 Finding a duty based on the NCAA’s existing efforts and policies regarding sexual misconduct
 27 would discourage organizations like the NCAA from enacting similar policies for fear of incurring
 28 liability. *See USC*, 30 Cal. App. 5th at 454–55 (“[F]inding a duty in these circumstances could

1 create a disincentive for universities to regulate alcohol use and social activities and provide
2 security patrols, which to some degree could frustrate the policy of preventing future harm.”).

3 Finally, the burden of such a duty would be limitless. In *USC*, the court found that the
4 burden factor weighed against the imposition of a duty because “effective control of off-campus
5 fraternity parties, if achievable, would require close monitoring and considerable resources.” *Id.*
6 Here, it would be impossible for the NCAA to monitor the day-to-day activities of the many
7 thousands of coaches and student-athletes, as well as member institutions, to ensure compliance with
8 NCAA bylaws and guidance. The *Rowland* factors weigh against imposing a duty.

9 **C. The NCAA Did Not Voluntarily Assume a Duty.**

10 Courts have rejected Plaintiffs’ argument that the NCAA voluntarily assumed a duty to
11 protect student-athletes through the Manual. *Barenborg* held that a national organization does not
12 undertake to provide “direct day-to-day oversight and control of [a local entity’s] activities or the
13 conduct of its members” by promulgating “rules, policies, and guidelines.” *Barenborg*, 33
14 Cal.App.5th at 84. Plaintiffs cite *Langston*, 448 F. Supp. 3d 938, but that case did not address the
15 NCAA’s duty to prevent injuries to students at all. Both *Schmitz v. NCAA*, 67 N.E.3d 852 (Ohio Ct.
16 App. 2016), and *Hill v. Slippery Rock University*, 138 A.3d 673 (Pa. Super. Ct. 2016), are inapposite,
17 as both found a duty based on the NCAA’s superior knowledge of risk of injury, which it allegedly
18 failed to disclose or act on in some cases but not others. Plaintiffs make no such allegations here.

19 **D. The NCAA Is Not in a Fiduciary Relationship with Plaintiffs.**

20 Plaintiffs do not address the fact that neither Indiana nor California has recognized fiduciary
21 relationships between national associations of universities and student-athletes. (Opp. 39–40.) Nor
22 could they: it is implausible that the NCAA maintains a fiduciary relationship with 400,000 student-
23 athletes on nearly 1,100 campuses in 50 states. Plaintiffs dismiss *Schmitz*, 67 N.E.3d at 870, as
24 based on a heightened standard for fraud, but its core premise has been accepted by courts under
25 ordinary pleading standards. See *Flood v. NCAA*, 2015 WL 5785801, at *11 (M.D. Pa. Aug. 26,
26 2015), *report and recommendation adopted*, 2015 WL 5783373 (Sept. 30, 2015) (“[C]ourts have
27 flatly rejected the notion that the relationship between student-athletes, colleges, and the NCAA
28 somehow rises to the level of a fiduciary relationship.”).

1 **E. Plaintiffs Fail to Allege a Negligent Misrepresentation by the NCAA.**

2 First, Plaintiffs’ argument that California law applies because California applies a duty of
 3 care “more broadly [than does Indiana] when physical safety is involved,” (Opp. 41 (cleaned up)),
 4 ignores the Ninth Circuit’s directive that California’s more plaintiff-friendly law does not grant it a
 5 greater interest in applying its law to a case. *See Mazza*, 666 F.3d at 592 (district court erred in
 6 applying California law when it provided “more comprehensive consumer protection”). Second,
 7 Plaintiffs allege that the NCAA “concealed various facts, including that ‘[t]he power differential
 8 between coaches . . . and student athletes makes student-athletes more vulnerable’” to abuse, (Opp.
 9 41 (citation omitted)), but this is belied by the FAC itself, which points to NCAA publications
 10 discussing the risks of amorous relationships between coaches and students. *E.g.*, FAC ¶ 66.
 11 Moreover, this allegation does not concern an affirmative misrepresentation—that is, “a positive
 12 assertion”—and at most alleges “an omission or an implied assertion or representation,” which is not
 13 sufficient. *Apollo Cap. Fund, LLC v. Roth Cap. Partners, LLC*, 158 Cal. App. 4th 226, 243 (2007).

14 **VI. THE NCAA DOES NOT EMPLOY THE COACH DEFENDANTS AND**
 15 **THEREFORE DID NOT NEGLIGENTLY SUPERVISE THEM.**

16 Plaintiffs fail to allege an employment or agency relationship between the NCAA and the
 17 Coach Defendants, which they concede is required for negligent supervision. (Opp. 41.) Plaintiffs
 18 allege that the NCAA controls coaches’ conduct through “disciplinary . . . action,” (Opp. 42), but
 19 courts have consistently held such powers insufficient to create an agency relationship. *See*
 20 *Patterson v. Domino’s Pizza, LLC*, 60 Cal. 4th 474, 498 (2014); *Barenborg*, 33 Cal. App. 5th at 85
 21 (rules, regulations, and ability to impose post-conduct discipline held insufficient).

22 **VII. THE NCAA IS NOT VICARIOUSLY LIABLE FOR THE COACH DEFENDANTS.**

23 Plaintiffs fail to establish that the NCAA is vicariously liable for the Coach Defendants’
 24 actions. *First*, Plaintiffs do not allege that the NCAA is in an employment relationship with the
 25 Coach Defendants, as is required for respondeat superior. *Second*, even if they had alleged an
 26 employment relationship, the Coach Defendants’ alleged conduct was outside the scope of that
 27 relationship, for “[g]enerally, the courts have not imposed vicarious liability for sexual assaults or
 28 misconduct of employees.” *Doe I v. City of Murrieta*, 102 Cal. App. 4th 899, 907 (2002). Courts

1 have rejected attempts to expand *Mary M. v. City of L.A.*, 54 Cal. 3d 202 (1991), beyond the
 2 unique context of police officers, and it is inapplicable here. *See Daza v. L.A. Cmty. Coll. Dist.*,
 3 247 Cal. App. 4th 260, 269 (2016) (guidance counselor’s assault of student during counselling
 4 session was outside the scope of employment). *Lu v. Powell*, 621 F.3d 944 (9th Cir. 2010), which
 5 Plaintiffs cite, (Opp. 49), is consistent with this rule. *See Doe v. Uber Techs., Inc.*, 2019 WL
 6 6251189, at *5 (N.D. Cal. Nov. 22, 2019) (explaining that *Lu* does not expand California law
 7 because asylum officers exercise similar coercive power as the police).

8 Moreover, the California Supreme Court has rejected Plaintiffs’ argument that there is
 9 vicarious liability for sexual misconduct during “official” activities. In *John R. v. Oakland*
 10 *Unified School District*, 48 Cal. 3d 438 (1989), the Court rejected vicarious liability where a
 11 teacher sexually assaulted a student in an “officially sanctioned, extracurricular program.” *Id.* at
 12 441, 449. In *Lisa M.*, the Court reasoned that an ultrasound technician’s assault of a patient “did
 13 not arise out of the performance of the examination, although the circumstances of the
 14 examination made it possible.” *Lisa M. v. Henry Mayo Newhall Mem’l Hosp.*, 12 Cal. 4th 291,
 15 301 (1995). Plaintiffs make no attempt to distinguish this controlling authority. Instead, Plaintiffs
 16 rely on *Lisa M. v. Henry Mayo Newhall Memorial Hospital*, 29 Cal. App. 4th 473 (1994), which
 17 the California Supreme Court reversed in *Lisa M.*; and *Beliveau v. Caras*, 873 F. Supp. 1393,
 18 1400 (C.D. Cal. 1995), which relied on that since-reversed holding; and other cases that have been
 19 criticized or limited in application. *Compare Doe v. Uber Techs. Inc.*, 184 F. Supp. 3d 774 (N.D.
 20 Cal. 2016), with *Doe v. Uber Techs., Inc.*, 2019 WL 6251189, at *5 (criticizing the former case as
 21 a misapplication of *Lisa M.*); *see also Uber Techs.*, 2019 WL 6251189, at *5 (distinguishing *Lu*
 22 based on officer’s sexual assault).

23 Finally, Plaintiffs ignore that the NCAA could not have ratified the Coach Defendants’
 24 conduct, as any complaint about it was made to USF, not the NCAA. They fail to provide any
 25 reason why the actions of the FAR, a USF employee, can be attributed to the NCAA. (Opp. 50;
 26 Mot. 11–12 & n.5.) The FAC alleges no facts that put the NCAA on notice of any need to
 27 investigate the Coach Defendants, so it thus cannot have ratified their conduct. *See Edmunds v.*
 28 *Atchison, Topeka & Santa Fe Ry. Co.*, 174 Cal. 246, 250 (1917) (no ratification on a failure to

discipline theory where principal has no notice and opportunity to investigate wrongful conduct).

VIII. PLAINTIFFS' CONTRACT-BASED CLAIMS FAIL.

Plaintiffs' opposition does nothing to salvage their contract claims.

Express/Implied Contract. Neither the Student-Athlete Statement form nor the Division I Manual contains any promises from the NCAA to student-athletes, and Plaintiffs merely repeat the conclusory allegations that are contradicted by the very documents they reference. The cases Plaintiffs cite are inapposite. (Opp. 51–52.) In those cases, neither the form nor Manual were considered by courts on motions to dismiss.¹³ Here, the Court has the benefit of the actual documents Plaintiffs contend are contracts. The documents do not create contractual obligations.

Third-Party Beneficiaries. The Manual does not include any affirmative promises to student-athletes. Rather, it contains rules and bylaws passed by member institutions to govern their relationship with the NCAA. Whether student-athletes benefit from those rules and bylaws is irrelevant, as “a literal contract interpretation [that] would result in a benefit to the third party is not enough to entitle that party to demand enforcement.” *Neverkovec v. Fredericks*, 74 Cal. App. 4th 337, 348 (1999). The question here is whether the “motivating purpose” of the NCAA and member institutions was to assume an individual obligation to student-athletes as third-parties. *Wexler v. Cal. Fair Plan Ass’n*, 63 Cal. App. 5th 55, 65 (2021). Plaintiffs have not alleged any such intent. Instead, they rely on broad statements of principle, such as to “improve intercollegiate athletics programs for student athletes,” (Opp. 52), but courts have held these sorts of broad statements insufficient to confer third-party beneficiary status on student-athletes. *See Hairston v. Pac. 10 Conf.*, 101 F.3d 1315, 1320 (9th Cir. 1996).¹⁴ “[C]ourts resolve doubts against the existence of a third party beneficiary.” *Wexler*, 63 Cal. App. 5th at 66. This claim should be dismissed.

¹³ See Compl. ¶¶ 25–27, *Weston v. Big Sky Conf., Inc.*, No. 17-cv-04975 (N.D. Ill. June 8, 2017), ECF No. 1; *id.*, Motion to Dismiss at 16–18 (N.D. Ill. Dec. 14, 2017), ECF No. 19; Compl. ¶¶ 29–31, *Richardson v. Se. Conf.*, No. 16-cv-09980 (N.D. Ill. Aug. 31, 2016), ECF No. 1; *id.*, Motion to Dismiss at 15–17 (N.D. Ill. Dec. 14, 2017), ECF No. 23. Plaintiffs also fail to address *Rose v. NCAA*, 346 F. Supp. 3d 1212 (N.D. Ill. 2018), which dismissed similar implied contract and third-party beneficiary claims but not the express contract claim. *Id.* at 1228. *Rose*, like the cases Plaintiffs rely on, is irrelevant because it does not consider the language of the Manual or Student-Athlete Statement. *Id.* at 1227 (noting the “sparse” allegations regarding an express contract).

¹⁴ Plaintiffs cite *Weston*, but *Weston* did not analyze whether the Manual creates third-party beneficiary obligations. Plaintiffs' other cases analyze eligibility requirements not relevant here.

1 DATED: November 11, 2022

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